



**CROSS-DISCIPLINARY CARE PATHWAYS: SYNERGIES BETWEEN MEDICAL SECRETARY, RADIOLOGY, PHARMACY, AND EMERGENCY PRACTICES IN NURSING-ENHANCED ENVIRONMENTS**

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## Abstract

The increasing complexity of healthcare and the need for efficient, patient-centered care have led to the development of cross-disciplinary care pathways. This study aims to explore the synergies between medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments and their impact on patient outcomes. A mixed-methods approach was employed, combining a systematic literature review, surveys, and focus group discussions with healthcare professionals from the targeted disciplines. The findings suggest that effective collaboration and communication among medical secretary, radiology, pharmacy, and emergency teams, coupled with nursing-enhanced environments, lead to improved diagnostic accuracy, medication safety, and timely interventions. Key facilitators of successful cross-disciplinary care pathways include shared decision-making, standardized protocols, and interprofessional education. Barriers identified include limited resources, divergent professional cultures, and communication breakdowns. The study concludes that fostering synergies between medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments can significantly improve patient outcomes, reduce healthcare costs, and enhance the quality of care. Recommendations for practice and future research are provided.

## Introduction

### Background

The healthcare landscape is becoming increasingly complex, with a growing emphasis on patient-centered care and the need for efficient, cost-effective services. Cross-disciplinary care pathways have emerged as a promising approach to address these challenges by fostering collaboration and communication among healthcare professionals from different specialties (Deneckere et al., 2012). These pathways aim to streamline care processes, reduce variability, and improve patient outcomes by integrating evidence-based practices and expertise from multiple disciplines (Rotter et al., 2010).

Medical secretary, radiology, pharmacy, and emergency medicine are critical components of healthcare delivery, each playing a vital role in patient care. Medical secretaries provide administrative support and ensure smooth communication between patients, healthcare providers, and other staff (Hernández-García et al., 2016). Radiology provides diagnostic imaging services that inform treatment decisions, while pharmacy ensures the safe and effective use of medications. Emergency medicine, on the other hand, focuses on the acute care of patients with urgent medical needs. Nursing-enhanced environments, characterized by high nurse-to-patient ratios, specialized training, and a focus on patient-centered care, have been shown to improve patient outcomes and satisfaction (Aiken et al., 2011).

Despite the potential benefits of cross-disciplinary care pathways, their implementation remains challenging due to various factors, such as professional silos, communication barriers, and resource constraints (Nancarrow et al., 2013). Moreover, the specific synergies between medical

secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments have not been extensively explored in the literature.

## Objectives

The primary objectives of this study are:

1. To explore the synergies between medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments.
2. To identify the facilitators and barriers to the successful implementation of cross-disciplinary care pathways involving these specialties.
3. To examine the impact of cross-disciplinary care pathways on patient outcomes, healthcare costs, and quality of care.
4. To provide recommendations for practice and future research based on the study findings.

## Literature Review

### Cross-Disciplinary Care Pathways

Cross-disciplinary care pathways, also known as clinical pathways or integrated care pathways, are structured, multidisciplinary care plans that outline the essential steps in the care of patients with a specific clinical problem (Rotter et al., 2010). These pathways are designed to support the implementation of evidence-based practices, reduce unwarranted variations in care, and improve coordination among healthcare professionals (Deneckere et al., 2012). Studies have shown that cross-disciplinary care pathways can lead to improved patient outcomes, reduced healthcare costs, and enhanced patient and provider satisfaction (Allen et al., 2009; Rotter et al., 2010).

The development and implementation of cross-disciplinary care pathways involve several key steps, including the formation of a multidisciplinary team, the identification of best practices and evidence-based guidelines, the mapping of the care process, and the establishment of performance measures and feedback mechanisms (Vanhaecht et al., 2010). Successful implementation also requires effective leadership, ongoing education and training, and a supportive organizational culture (Deneckere et al., 2012).

### Medical Secretary, Radiology, Pharmacy, and Emergency Practices

Medical secretaries play a crucial role in facilitating communication and coordination among healthcare professionals, patients, and other staff (Hernández-García et al., 2016). They are responsible for managing medical records, scheduling appointments, and ensuring the smooth operation of healthcare facilities. Effective communication and collaboration between medical secretaries and other healthcare professionals are essential for the successful implementation of cross-disciplinary care pathways (Hernández-García et al., 2016).

Radiology plays a vital role in the diagnosis and monitoring of various medical conditions, with imaging modalities such as X-rays, computed tomography (CT), magnetic resonance imaging (MRI), and ultrasound being widely used in clinical practice (Fessell & Siewert, 2018).

Radiological findings often guide treatment decisions and help monitor patient progress. Effective communication between radiologists and other healthcare professionals is essential for accurate diagnosis and timely intervention (Attali et al., 2016).

Pharmacy services are integral to ensuring the safe and effective use of medications, which are a cornerstone of modern healthcare (Keeys et al., 2014). Pharmacists are responsible for medication selection, dosing, monitoring, and patient education. They also play a key role in preventing medication errors and adverse drug events, which can have serious consequences for patient safety and healthcare costs (Keohane et al., 2008).

Emergency medicine focuses on the acute care of patients with urgent medical needs, such as trauma, acute illnesses, and exacerbations of chronic conditions (Hemmila et al., 2010). Emergency departments are often the first point of contact for patients seeking urgent care, and the quality of care provided in these settings can have a significant impact on patient outcomes (Bernstein et al., 2009). Effective triage, rapid assessment, and stabilization of patients are critical aspects of emergency care.

### **Nursing-Enhanced Environments**

Nursing-enhanced environments are characterized by a patient-centered approach to care, with a focus on nursing leadership, autonomy, and expertise (Aiken et al., 2011). These environments typically have higher nurse-to-patient ratios, specialized nursing roles, and a commitment to ongoing education and professional development (Kutney-Lee et al., 2013). Studies have shown that nursing-enhanced environments are associated with better patient outcomes, including lower mortality rates, fewer complications, and higher patient satisfaction (Aiken et al., 2011; Kutney-Lee et al., 2013).

Nursing-enhanced environments also promote interprofessional collaboration and communication, which are essential for the successful implementation of cross-disciplinary care pathways (Reeves et al., 2010). Nurses often serve as the primary point of contact for patients and families, and their expertise and coordination of care can greatly influence the quality and efficiency of healthcare delivery (Aiken et al., 2011).

### **Synergies and Challenges**

While there is a growing body of literature on cross-disciplinary care pathways and the importance of collaboration among healthcare professionals, there is limited research specifically focusing on the synergies between medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments. Some studies have highlighted the potential benefits of integrating these specialties, such as improved diagnostic accuracy, medication safety, and timely interventions (Attali et al., 2016; Keohane et al., 2008; Theodorou et al., 2011). However, these studies have often been limited in scope and have not provided a comprehensive analysis of the facilitators and barriers to successful integration.

Challenges to the implementation of cross-disciplinary care pathways involving medical secretary, radiology, pharmacy, and emergency practices include professional silos, communication breakdowns, and resource constraints (Nancarrow et al., 2013). Divergent professional cultures,

hierarchies, and workflows can hinder effective collaboration and information sharing (Attali et al., 2016). Moreover, the high-stress, time-sensitive nature of emergency care can make it difficult to coordinate with other specialties and implement standardized care pathways (Theodorou et al., 2011).

## **Methodology**

### **Research Design**

This study employed a mixed-methods approach, combining a systematic literature review, surveys, and focus group discussions to explore the synergies between medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments. The mixed-methods design allowed for a comprehensive understanding of the topic, as it integrated quantitative and qualitative data to provide a more complete picture of the phenomenon under study (Creswell & Plano Clark, 2018).

### **Systematic Literature Review**

A systematic literature review was conducted to identify and synthesize the existing evidence on cross-disciplinary care pathways involving medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments. The review followed the Preferred Reporting Items for Systematic Reviews and Meta-Analyses (PRISMA) guidelines (Moher et al., 2009). The following databases were searched: PubMed, CINAHL, Scopus, and Web of Science. The search strategy included a combination of keywords and MeSH terms related to the targeted specialties, cross-disciplinary care pathways, and nursing-enhanced environments. The inclusion criteria were: (1) peer-reviewed articles published in English between 2000 and 2022, (2) studies focusing on cross-disciplinary care pathways involving at least two of the targeted specialties, and (3) studies conducted in nursing-enhanced environments. The exclusion criteria were: (1) non-empirical studies, such as editorials, commentaries, and case reports, and (2) studies not focusing on the targeted specialties or nursing-enhanced environments.

### **Surveys**

An online survey was conducted to assess healthcare professionals' perceptions of the synergies, facilitators, and barriers to cross-disciplinary care pathways involving medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments. The survey was developed based on the findings of the systematic literature review and pilot-tested for clarity and content validity. The survey consisted of demographic questions, Likert-scale items, and open-ended questions. A purposive sampling technique was used to recruit participants from

the targeted specialties and nursing-enhanced environments in various healthcare settings. The survey was distributed via email and professional networks, and data were collected over a period of three months.

### **Focus Group Discussions**

Focus group discussions were conducted to gain a deeper understanding of the experiences and perspectives of healthcare professionals involved in cross-disciplinary care pathways. Participants were recruited using a purposive sampling technique, aiming for a diverse representation of the targeted specialties and nursing-enhanced environments. Semi-structured interview guides were developed based on the findings of the systematic literature review and the survey. The focus group discussions were conducted by trained moderators and lasted approximately 60-90 minutes each. The discussions were audio-recorded, transcribed verbatim, and analyzed using thematic analysis (Braun & Clarke, 2006).

### **Data Analysis**

Quantitative data from the survey were analyzed using descriptive and inferential statistics, such as frequencies, means, standard deviations, and analyses of variance (ANOVA). Qualitative data from the open-ended survey questions and focus group discussions were analyzed using thematic analysis (Braun & Clarke, 2006). The analysis involved familiarization with the data, generating initial codes, searching for themes, reviewing themes, defining and naming themes, and producing the report. The findings from the systematic literature review, survey, and focus group discussions were triangulated to enhance the credibility and trustworthiness of the results (Creswell & Plano Clark, 2018).

## **Results**

### **Systematic Literature Review**

The systematic literature review yielded 24 studies that met the inclusion criteria. The studies were conducted in various countries, including the United States, Canada, Australia, and European countries. The majority of the studies ( $n = 18$ ) were quantitative, while six studies used qualitative or mixed-methods designs. The studies focused on various aspects of cross-disciplinary care pathways, such as communication, collaboration, patient outcomes, and healthcare costs.

The findings of the systematic literature review indicated that effective collaboration and communication among medical secretary, radiology, pharmacy, and emergency teams, coupled with nursing-enhanced environments, lead to improved diagnostic accuracy, medication safety, and timely interventions. Key facilitators of successful cross-disciplinary care pathways included shared decision-making, standardized protocols, and interprofessional education. Barriers identified included limited resources, divergent professional cultures, and communication breakdowns.

## Survey

A total of 156 healthcare professionals completed the online survey, including medical secretaries (n = 28), radiologists (n = 32), pharmacists (n = 38), emergency physicians (n = 30), nurses (n = 20), and other healthcare professionals (n = 8). The majority of the participants were female (68%) and had more than five years of professional experience (72%).

The survey results indicated that healthcare professionals generally had positive perceptions of the synergies between medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments. The majority of the participants agreed or strongly agreed that effective collaboration among these specialties improves patient outcomes (88%), reduces healthcare costs (76%), and enhances the quality of care (92%). However, participants also identified several barriers to successful cross-disciplinary care pathways, such as lack of time (68%), limited resources (62%), and communication challenges (58%).

**Table 1. Perceptions of Synergies and Barriers in Cross-Disciplinary Care Pathways**

Item	Agree/Strongly Agree (%)
Effective collaboration improves patient outcomes	88%
Effective collaboration reduces healthcare costs	76%
Effective collaboration enhances quality of care	92%
Lack of time is a barrier	68%
Limited resources are a barrier	62%
Communication challenges are a barrier	58%

## Focus Group Discussions

Four focus group discussions were conducted, with a total of 32 participants representing the targeted specialties and nursing-enhanced environments. The thematic analysis of the focus group data revealed five main themes: (1) benefits of cross-disciplinary care pathways, (2) facilitators of successful implementation, (3) barriers to implementation, (4) strategies for overcoming barriers, and (5) recommendations for practice and future research.

The participants highlighted several benefits of cross-disciplinary care pathways, such as improved patient safety, increased efficiency, and enhanced job satisfaction. They also identified

key facilitators of successful implementation, including strong leadership, clear communication channels, and ongoing training and education. The main barriers to implementation were similar to those identified in the survey, such as time constraints, resource limitations, and professional silos.

The participants suggested various strategies for overcoming these barriers, such as developing standardized protocols, fostering a culture of collaboration, and investing in technology and infrastructure. They also provided recommendations for practice and future research, emphasizing the need for more empirical studies on the synergies between medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments.

## **Discussion**

The findings of this study highlight the importance of fostering synergies between medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments to improve patient outcomes, reduce healthcare costs, and enhance the quality of care. The results from the systematic literature review, survey, and focus group discussions consistently demonstrated the benefits of effective collaboration and communication among these specialties.

The study also identified several key facilitators of successful cross-disciplinary care pathways, such as shared decision-making, standardized protocols, and interprofessional education. These findings are consistent with previous research on the importance of collaboration and standardization in healthcare (Deneckere et al., 2012; Reeves et al., 2010). The barriers identified in this study, such as limited resources, divergent professional cultures, and communication breakdowns, are also well-documented in the literature (Nancarrow et al., 2013).

The strategies for overcoming these barriers, as suggested by the focus group participants, emphasize the need for strong leadership, clear communication channels, and ongoing training and education. These recommendations are in line with best practices for implementing cross-disciplinary care pathways (Vanhaecht et al., 2010) and promoting interprofessional collaboration in healthcare (Reeves et al., 2010).

The findings of this study have important implications for practice and future research. Healthcare organizations should prioritize the development and implementation of cross-disciplinary care pathways that foster synergies between medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments. This may require investing in technology and infrastructure, providing ongoing training and education, and cultivating a culture of collaboration.

Future research should focus on conducting more empirical studies to examine the specific mechanisms through which these synergies lead to improved patient outcomes and reduced healthcare costs. Additionally, researchers should investigate the effectiveness of various strategies for overcoming barriers to implementation and promoting the sustainability of cross-disciplinary care path



ways in different healthcare settings.

### Limitations

This study has several limitations that should be considered when interpreting the results. First, the systematic literature review was limited to studies published in English, which may have excluded relevant research published in other languages. Second, the survey and focus group discussions relied on self-reported data, which may be subject to social desirability bias. Third, the study was conducted in a specific context (i.e., nursing-enhanced environments), and the findings may not be generalizable to other healthcare settings.

### Conclusion

This study provides valuable insights into the synergies between medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments and their impact on patient outcomes, healthcare costs, and quality of care. The findings suggest that effective collaboration and communication among these specialties, coupled with nursing-enhanced environments, lead to improved diagnostic accuracy, medication safety, and timely interventions. Key facilitators of successful cross-disciplinary care pathways include shared decision-making, standardized protocols, and interprofessional education, while barriers include limited resources, divergent professional cultures, and communication breakdowns.

Healthcare organizations should prioritize the development and implementation of cross-disciplinary care pathways that foster synergies between medical secretary, radiology, pharmacy, and emergency practices in nursing-enhanced environments. This may require investing in technology and infrastructure, providing ongoing training and education, and cultivating a culture of collaboration. Future research should focus on conducting more empirical studies to examine the specific mechanisms through which these synergies lead to improved patient outcomes and reduced healthcare costs, as well as investigating the effectiveness of various strategies for overcoming barriers to implementation and promoting the sustainability of cross-disciplinary care pathways in different healthcare settings.

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