



## ASSESSING THE IMPACT OF NURSE STAFFING RATIOS ON CLINICAL OUTCOMES IN MEDICAL AND SURGICAL ICU PATIENTS: A RETROSPECTIVE COHORT STUDY

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### Abstract

Adequate nurse staffing is crucial in intensive care units (ICUs) to ensure safe quality care, but optimal nurse-patient ratios remain undefined. This retrospective cohort study aimed to examine associations between nurse staffing ratios and patient clinical outcomes among 750 patients admitted to medical and surgical ICUs in a tertiary hospital in Riyadh, Saudi Arabia. Nurse staffing was determined for each ICU unit-day as patient-nurse ratios. Outcomes assessed through chart review included in-hospital mortality, ICU length of stay, 30-day readmissions, and adverse events. Risk-adjusted regression modeling assessed the impact of staffing ratios on outcomes. A significant dose-response relationship was found, with higher patient-nurse ratios associated with increased mortality risk (odds ratio 1.15, 95% confidence interval 1.04-1.29). Ratios above 1:2 were also associated with longer ICU stays, higher 30-day readmission rates, and increased adverse events. Maintaining ratios at 1:2 or lower was associated with improved outcomes. Findings support recommendations to limit medical-surgical ICU nurse-patient ratios to a maximum of 1:2 to optimize patient outcomes.



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## **Introduction**

Adequate nurse staffing is critical in intensive care units (ICUs) to ensure patient safety and care quality, but defining optimal ICU nurse-patient ratios has remained an elusive question. Higher patient-nurse ratios have been linked to adverse patient outcomes including increased mortality, longer lengths of stay, and higher complication rates (Tellez 2012; Ball et al. 2018). However, precisely quantifying the impacts of specific staffing ratios on clinical outcomes has been limited. This retrospective cohort study aimed to address this knowledge gap by examining the relationship between nurse-patient ratios and key clinical outcomes among 750 patients admitted to the medical and surgical ICUs at a tertiary hospital in Riyadh, Saudi Arabia. Findings can inform evidence-based nurse staffing guidelines for optimizing ICU care delivery.

## **Background**

### **Importance of Nurse Staffing in ICUs**

Adequate nurse staffing is an essential determinant of care quality in ICUs caring for critically ill patients requiring complex care and continuous monitoring. Higher nurse workloads from unfavorable staffing ratios have been associated with missed care, errors, delays, patient dissatisfaction, and nurse burnout (Aiken et al. 2002; Tellez 2012). Maintaining appropriate staffing is particularly crucial in ICUs but optimal ratios are undefined.

### **Variability in ICU Nurse-Patient Ratios**

Considerable variability exists globally in ICU nurse staffing. While many countries mandate minimum ratios, Saudi Arabia currently has no legislation stipulating ICU ratios. Average ratios in Saudi ICUs range widely from 1:1 to 1:3 (Al-Kandari & Thomas 2009). This variability risks some units being overstaffed while others are severely understaffed, motivating research on associated outcomes.

### **Prior Research on Impact of Ratios on Patient Outcomes**

Several studies have found worse patient outcomes associated with higher ICU patient-nurse ratios. A systematic review of 29 studies associated ratios above 1:2 with up to a 30% increase in mortality (Ball et al. 2018). Another study linked surgical ICU ratios greater than 1:2 with 2 to 6 times higher complication rates (Dimick et al. 2001). However, quantifying the effects of specific ratios has been limited and optimal thresholds remain undefined.

### **Rationale and Aim of Current Study**

While research suggests unfavorable ratios negatively impact outcomes, precise effects of ICU staffing ratios on clinical outcomes have not been well quantified. This study aimed to address this gap through a retrospective cohort analysis assessing the impact of nurse-patient ratios on key outcomes among medical and surgical ICU patients to inform optimal staffing guidelines.

### **Research Question**

What is the impact of ICU nurse staffing ratios on clinical outcomes including mortality, length of stay, readmissions, and adverse events among critically ill patients in medical and surgical ICUs?

### **Conceptual Framework**

The Quality Health Outcomes Model guided assessment of how system-level nursing factors influence patient outcomes (Mitchell et al. 1998).

## **Methods**

### **Study Design and Data Source**

A retrospective cohort study design was utilized. Data was obtained from electronic medical records for 750 patients admitted to the medical and surgical ICUs at a 900-bed tertiary hospital in Riyadh over a 1-year period.

### **Inclusion Criteria**

- Adult patients  $\geq 18$  years old
- Length of ICU stay  $\geq 24$  hours
- Complete documentation

### **Exclusion Criteria**

- Incomplete or missing documentation
- Pediatric and specialty ICU patients

### **Nurse Staffing Ratios**

Unit-level nurse staffing was determined daily as patient-nurse ratios based on scheduled nurses divided by census. Ratios were categorized as 1:1, 1:2, 1:3, and  $\geq 1:4$ .

### **Outcomes**

Primary outcome was in-hospital mortality. Secondary outcomes included ICU length of stay, 30-day readmissions, and adverse events defined based on established criteria (Dimick et al. 2001).

### **Covariates**

Demographic and clinical covariates obtained from records included age, sex, severity of illness score, primary diagnosis, comorbidities, and interventions.

### **Analysis**

Descriptive statistics summarized variables. Bivariate analysis assessed unadjusted associations between ratios and outcomes. Multivariable regression modeling determined the independent impact of staffing ratios on outcomes after adjusting for covariates.

### **Ethical Approval**

The study received institutional review board approval. Patient data confidentiality was maintained.

## **Results**

### **Participant Characteristics**

The cohort included 750 ICU patients with a mean age of 51 years and 55% male sex. The most common diagnoses were respiratory disorders, sepsis, heart failure, and traumatic injuries (Table 1).

**Table 1. Patient Demographic and Clinical Characteristics**

Characteristic	n (%)
Age in years, mean (SD)	51 (18)
Male sex	415 (55%)
Primary ICU admission diagnosis	
- Respiratory disorder	163 (22%)
- Sepsis/septic shock	145 (19%)
- Heart failure	112 (15%)
- Trauma	98 (13%)

**Nurse Staffing Ratios**

The distribution of nurse-patient ratios was 8% at 1:1, 45% at 1:2, 37% at 1:3, and 10% at  $\geq 1:4$ . Medical ICUs had lower ratios overall than surgical ICUs.

**Unadjusted Associations Between Ratios and Outcomes**

Bivariate analysis showed higher patient-nurse ratios were associated with significantly increased mortality, longer ICU stays, more 30-day readmissions, and higher adverse event rates (Table 2).

**Table 2. Unadjusted Associations Between Ratios and Outcomes**

Ratio	Mortality	ICU Stay	Readmissions	Adverse Events
1:1	14%	3.2 days	11%	19%
1:2	18%	4.1 days	14%	24%
1:3	23%	5.3 days	19%	31%
$\geq 1:4$	29%	6.7 days	26%	41%

**Multivariable Regression Modeling of Ratios and Outcomes**

In risk-adjusted models, nurse-patient ratios showed a significant dose-response relationship with mortality, with odds increasing 15% for each additional patient per nurse (Table 3). Ratios above 1:2 were associated with significantly higher mortality, longer stays, readmissions and adverse events compared to ratios of 1:2 or lower.

**Table 3. Adjusted Association Between Ratios and Outcomes**

Outcome	Adjusted OR/Difference	95% CI	P-value
Mortality	1.15	1.04-1.29	0.008
ICU stay	0.9 days	0.7-1.1	0.042
30-day readmission	1.21	1.02-1.45	0.033
Adverse events	1.18	1.05-1.34	0.006

## Discussion

This retrospective cohort study aimed to quantify associations between nurse staffing ratios and clinical outcomes among 750 patients in medical and surgical ICUs. Findings demonstrated significantly increased risks of mortality, longer stays, more readmissions, and higher adverse events with higher patient-nurse ratios in both unadjusted and adjusted analysis. Importantly, a dose-response relationship was seen, with each additional patient per nurse associated with 15% higher mortality odds. Ratio thresholds above 1:2 were linked to progressively worsening outcomes. In contrast, ratios of 1:2 or lower were associated with optimal outcomes.

Results confirm and extend prior research indicating understaffing contributes to suboptimal ICU care delivery and patient outcomes (Ball et al. 2018; Tellez 2012). This study provides precise estimates of the effects of staffing ratios on key outcomes. The 1:2 ratio was identified as the optimal threshold, which aligns with some prior studies (Dimick et al. 2001) but contrasts others proposing 1:1 for ICUs (Aiken et al. 2002). Limitations include single-center design and possible residual confounding. However, the rigorous analysis provides evidence supporting limiting medical and surgical ICU nurse-patient ratios to a maximum of 1:2 patients per nurse to optimize quality of care.

Findings have important implications for developing standardized ICU staffing guidelines. While many institutions establish self-determined staffing policies, mandated minimum ratios are needed to ensure adequate ICU staffing. Results provide an evidence base supporting guidelines and legislation restricting medical-surgical ICU nurse-patient ratios to 1:2 to promote patient safety. Additional research is warranted on ratios in specialty ICUs. Overall, adopting standardized nurse staffing guidelines optimizing ICU ratios at 1:2 can significantly improve quality of critical care delivery.

## Conclusion

This retrospective cohort study examined associations between nurse-patient staffing ratios and clinical outcomes among 750 patients in medical and surgical ICUs. Higher ratios demonstrated significantly increased risks of mortality, longer stays, readmissions, and adverse events. A dose-response relationship was seen, with each additional patient associated with 15% higher mortality odds. Ratios above 1:2 were linked to worse outcomes, while a ratio of 1:2 showed optimal results. Findings provide evidence supporting ICU nurse staffing guidelines and legislation restricting medical-surgical ICU ratios to a maximum of 1:2 patients per nurse to improve quality of care delivery and patient outcomes.

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